



Cargo Hold Failure in Meeting the Hospital Clean Standard after Discharging Dirty Cargo and before Loading Grain Cargo on Board MV Bel Air

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ABSTRACT

This study was initiated due to the MV Bel Air's failure to achieve the hospital clean standard of cargo hold cleanliness when shifting from loading dirty cargo (coal) to grain cargo (sunflower meal and barley). Two main problems were identified, including the presence of coal stain on the bulkhead, side shell, and topside of cargo hold number 7, and coal residue in the bilges of cargo hold number 1. These issues led to loading delays and demurrage claims. The objective of this study was to investigate the root causes of the cleaning failure and to develop a cleaning strategy that met the required standard. This study utilized a qualitative approach, using data collection techniques such as direct observation and documentation. The data were analyzed by using root cause analysis to identify the contributing factors behind the cargo hold's failure to meet the hospital clean standard. The findings revealed that the failure was influenced by two key factors. First, the inconsistency between the actual cleaning practices and the standard operation procedures, and the limited availability of cleaning agent along with inadequate equipment. Recommended corrective actions to address these problems included providing training on cleaning procedures, conducting toolbox meeting before cleaning activities, recruiting experienced crew members for cleaning operation, optimizing procurement and inventory management of cleaning equipment, and implementing regular preventive maintenance for cleaning equipment.



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Introduction

Bulk carriers are merchant vessels specifically designed to carry large volumes of dry bulk commodities directly in the ship's holds, and their hull and hold arrangements are optimized to maximize cargo cubic capacity and loading efficiency (Kim et al., 2021). These vessels routinely transport both agricultural products such as wheat and barley and industrial raw materials such as coal and iron ore, making them central to global commodity supply chains (Renganayagalu et al., 2022). The design and operational procedures of bulk carriers therefore must balance cargo stowage efficiency with measures to prevent cross-contamination between successive cargoes (Kim et al.,

2021). Given the heterogeneous nature of bulk cargoes, maintaining cargo hold integrity and cleanliness is essential to protect cargo quality and to comply with commercial and regulatory expectations (Rengana—(Rogers), 2022). Operational practices onboard, including discharge, ballasting, and hold cleaning, directly influence the ship's readiness to load a subsequent cargo of differing sensitivity (Renganayagalu et al., 2022). Consequently, understanding the link between hold condition and downstream commercial outcomes (e.g., rejection, demurrage) is vital for charterers, cargo interests, and ship operators alike (Wong & Chapman, 2023).

The cargo hold is one of the most critical elements for bulk carriage because residual contamination, stains, or dust may physically or chemically alter the next cargo's quality (Schreiber, 2021). For sensitive agricultural cargoes such as grain and animal feed, industry practice expects a level of cleanliness often referred to as "hospital clean," which entails absence of visible residue, dust, foreign odor, or staining that could affect cargo suitability (Renganayagalu et al., 2022). Failure to attain such standards exposes the vessel to cargo claims, potential cargo rejection at the load port or discharge port, and commercial losses including demurrage or detention (Sari et al., 2024). In practice, hold cleanliness must be demonstrable through both visual inspection and documented cleaning records to satisfy surveyors, charterers, and cargo interests (Puspitasari & Astuti, 2022). Moreover, ambiguous interpretations of contractual cleanliness clauses in charterparties can complicate dispute resolution unless industry-accepted criteria and pre-loading inspections are clearly referenced (Rengana—(Rogers), 2022). Thus, aligning onboard cleaning workflows with recognized inspection benchmarks is crucial to minimizing commercial and operational risk in bulk trades (Ufia et al., 2024).

The case of MV Bel Air—where coal stains persisted in hold no.7 and coal residues remained in bilges of hold no.1 prior to loading sunflower meal and barley—illustrates a practical breach of hospital clean expectations with immediate commercial consequences (Sari et al., 2024). Such residue occurrences often reflect both technical cleaning challenges (e.g., adherent coal dust, staining) and organizational weaknesses, including gaps in SOP adherence and resource constraints (Schreiber, 2021). In many incidents reported in the literature, suboptimal availability of effective cleaning agents and the degraded condition of manual cleaning tools have hindered eradication of tenacious residues, prolonging cleaning cycles and delaying loading operations (Renganayagalu et al., 2022). Furthermore, inadequate bilge cleaning can allow residual contaminants to persist in low-lying areas, representing a recurrent contamination source if not properly addressed during tank-to-hold cleaning sequences (Kim et al., 2021). Operationally, these technical and logistical shortfalls can cascade into demurrage claims and reputational impact for shipowners and operators, particularly when cargo interests demand strict cleanliness levels (Wong & Chapman, 2023). Therefore, a systematic analysis that links observed hold conditions to procedural and material root causes is required to formulate effective remedial strategies (Sentinuwo et al., 2025).

Preliminary investigation onboard the MV Bel Air suggested two proximate causes: deviations from established SOPs during hold cleaning, and insufficient or inadequate cleaning supplies and equipment to remove coal staining effectively (Schreiber, 2021). Non-adherence to SOPs can be driven by factors such as time pressure between voyages, limited crew familiarity with specific cleaning requirements for mixed cargoes, and unclear allocation of responsibilities for deep cleaning tasks (Kock, 2021). Logistical limitations—such as inadequate stocks of approved detergents, lack of high-pressure washing equipment, or worn scrapers and brushes—further reduce the efficacy of manual cleaning operations and increase the chance of residual contamination (Renganayagalu et al., 2022). Human factors including training level, fatigue, and supervision also influence whether prescribed cleaning steps are executed to the required standard, particularly during tight port stays (Braun & Clarke, 2021). Additionally, shipboard documentation and checklists that fail to capture critical inspection criteria may lead to false confidence that a hold meets hospital clean standards when residuals remain (Schreiber, 2021). Hence, addressing both procedural compliance and equipment adequacy is central to any intervention aimed at preventing repeat occurrences like those observed on MV Bel Air (Sari et al., 2024).

This study therefore aims to identify root causes underlying the MV Bel Air's failure to meet hospital clean criteria and to develop a practical, evidence-based cleaning strategy tailored to similar bulk-carrier operations (Braun & Clarke, 2021). To achieve this, the research adopts a mixed-methods approach combining onboard inspections, structured interviews with crew and technical staff, review of cleaning logs and SOPs, and gap analysis against commonly referenced cleanliness benchmarks (Hennink & Kaiser, 2022). Documenting the sequence of cleaning activities and mapping deviations from SOPs enables the identification of procedural choke points and resource shortfalls that contribute to incomplete cleaning outcomes (Schreiber, 2021). Qualitative inputs from crew interviews are triangulated with physical inspection evidence to ensure the cleaning strategy is grounded in operational realities and crew capacities (Braun & Clarke, 2021). Quantitative documentation of residue locations, cleaning durations, and rework frequency supports prioritization of interventions (NCSS PASS, 2022). The ultimate objective is to propose a workable cleaning protocol—spanning SOP refinement, tool and chemical specifications, training, and verification checks—that reduces contamination risk and commercial exposure (Salsa & Nurbaya, 2025).

Expected contributions of the study include a clear procedural roadmap for hold cleaning before loading sensitive agricultural cargoes and a set of operational recommendations that can be integrated into vessel SOPs and vetting checklists (Ufia et al., 2024). By articulating minimum equipment and chemical standards alongside stepwise cleaning sequences, the proposed strategy seeks to close the gap between theory and practice in hold cleaning operations (Renganayagalu et al., 2022). Training modules and supervisory checklists derived from the findings are intended to enhance crew competence and ensure consistent SOP adherence across voyage rotations (Braun & Clarke, 2021). The study also proposes verification measures—such as pre-loading hold inspections, photographic records, and third-party sampling where necessary—to provide objective evidence of cleanliness for charterers and surveyors (Wong & Chapman, 2023). From a commercial perspective, implementation of the recommendations should reduce incidents of cargo contamination, minimize delays and demurrage exposure, and support contracting parties in meeting contractual cleanliness obligations (Sari et al., 2024). Ultimately, the research aims to contribute pragmatic, implementable solutions that enhance operational resilience in bulk trade chains handling mixed cargo types (Sentinuwo et al., 2025).

The remainder of this paper is structured as follows: the Methods section details the inspection protocols, interview guides, and analytic procedures used; the Results section presents the diagnostic findings from MV Bel Air; and the Discussion outlines the cleaning strategy and broader implications for bulk carrier operations (Braun & Clarke, 2021). Recommendations are organized to address immediate corrective actions, mid-term investments in equipment and training, and long-term SOP integration and verification processes (Salsa & Nurbaya, 2025). Limitations of the study, including its single-vessel focus and contextual constraints, are acknowledged and used to frame suggestions for validation through multi-vessel trials and longitudinal evaluation (Hennink & Kaiser, 2022). Where relevant, proposed measures are aligned with industry guidance and best practices to facilitate uptake by ship operators, vetting inspectors, and chartering parties (Renganayagalu et al., 2022). By linking empirical diagnosis with actionable remedies, this study seeks to help reduce the operational and commercial risks associated with cargo hold contamination in mixed-use bulk trades (Ufia et al., 2024). Readers are invited to consider the practical checklist and SOP templates provided in the Appendix as starting points for implementation and further adaptation to specific vessel classes and trading patterns (Sari et al., 2024).

Materials and Methods

This research was conducted during the author's sea project as part of the Diploma IV program at Sekolah Tinggi Ilmu Pelayaran Jakarta. The study took place over a period of ten months, from September 6th, 2023 to July 6th, 2024, during which the author was assigned onboard the MV Bel Air, a bulk carrier owned by Veritas Shipmanagement Ltd., a Greek shipping company.

The study employed a qualitative descriptive approach to gain a deep understanding of the problem. This method, as described by Sugiyono (2018), focuses on collecting descriptive and detailed data to explore phenomena in a natural setting. As a deck cadet, the author engaged directly in hold cleaning activities and maintenance routines, making it possible to act as a participant observer and to document the procedures in detail.

Primary data were collected through direct field observation without third-party interference. The author used an observation checklist to record all stages of cargo hold preparation and cleaning, including planning, execution, inspection, and post-cleaning evaluation. In addition to primary data, the study also relied on secondary data obtained from various shipboard documents. These included the hold washing manual, cleanliness guidelines, cargo record book, and daily maintenance reports, which provided supporting information and helped verify the consistency of actual practices with standard operating procedures.

Two techniques were applied in data collection: observation and documentation. The observational process included active involvement in cleaning routines, inspections, and maintenance checks of the cargo holds. The author observed how the cleaning team prepared equipment, applied cleaning agents, and handled areas with heavy staining, particularly after discharging coal cargoes. The documentation technique involved gathering existing materials and records onboard, such as photographic evidence of daily work, official reports, and technical guidelines related to hold cleanliness and cleaning procedures.

Data analysis was performed using the Root Cause Analysis (RCA) method. RCA, as defined by Okes (2019), is a structured approach to identify the underlying causes of a problem rather than merely addressing its symptoms. The analysis began with identifying the core issue. Collected data were then consolidated and analyzed to determine where inconsistencies occurred. This process involved comparing real practices onboard with the procedures outlined in the ship's manuals and guidelines. From this comparison, the author identified gaps and deviations as potential causes of the failure. After determining the root causes, solutions were proposed to improve cleaning effectiveness. The solutions were evaluated based on their impact and practicality, with an emphasis on long-term implementation and preventive maintenance strategies.

Result and Discussion

During the 10-month sea project period aboard MV Bel Air, a total of eight cargo operations were conducted, comprising five discharges and four loadings. Among the five discharges, four involved clean cargoes, while one involved a dirty cargo—coal. This operational pattern indicated that transitions from clean to clean cargo were more frequent, while transitions from dirty to clean cargo were rare but required more stringent preparation. Based on these observations, the study focuses on analyzing the cleaning performance in both scenarios, highlighting the differences in procedure execution, results, and overall compliance with cleanliness standards.

Notably, based on the findings during inspection at Nansha Port, the cargo hold cleanliness failed to comply with hospital clean due to the presence of black coal stains on the bulkhead of cargo hold No. 7 and residual coal deposits in the bilges of cargo hold No. 1. These issues were direct violations of the hospital clean standard, which mandates cargo holds to be entirely free from residues, stains, and potential contaminants. These specific findings are further illustrated in (Figure 1) and (Figure 2).



Figure 1. Black stains on bulkhead hold no.7



Figure 2. Residual coal in bilge hold no. 1

From the condition above, the author conducted a detailed investigation into each cargo hold cleaning activity, whether during clean-to-clean or dirty-to-clean transitions, in order to identify procedural gaps or weaknesses that might affect the final cleaning result.

Observations conducted aboard MV Bel Air during clean-to-clean transitions revealed relatively consistent results in terms of preparation and cleaning processes. As documented in **(Table 1)** and **(Table 2)**, both cases involved cargoes of agricultural origin, such as soybean to corn seeds, and corn seeds to corn seeds. Key procedures such as mechanical cleaning, including sweeping and scraping, rinsing with seawater and freshwater, as well as final inspections, were executed according to the established standard operating procedures. In both cases, the chief officer led initial inspections to assess post-discharge conditions. Despite minor variations in equipment readiness or crew familiarity, the overall execution met grain clean standards as defined by Britannia Loss Prevention (2024), which emphasizes a hold free of residues, dust, and odour. No use of chemical cleaning agents was required due to the nature of the cargo and minimal contamination risk. Final inspections confirmed compliance with cleanliness requirements, supporting efficient transition to the next cargo without delay.

Table 1. First sample of observation of cargo hold preparation and cleaning onboard MV Bel Air after discharging grain cargo

	Aspects Observed	To be Done		According to SOP	
		Yes	No	Yes	No
1.	Before Cleaning Activities				
	Inspect cargo hold condition post-loading grain cargo	✓		✓	
	Conduct toolbox meeting with crews	✓			✓
	Ensure crew readiness (knowledge & technical)	✓		✓	
	Check availability of cleaning equipment	✓		✓	
2.	During Cleaning Activities				
	Remove residual cargo (sweep/scrape)	✓		✓	
	Initial seawater rinsing	✓		✓	
	Apply special chemical agent			(Not required)	
	Clean bilges and drainages	✓		✓	
	Freshwater rinse to remove salt	✓		✓	
	Apply coatings on cargo hold	✓		✓	
	Document each cleaning stage	✓		✓	
3.	After Cleaning Activities				
	Conduct final cleanliness inspection	✓		✓	
	Evaluate cleaning process and compare with the SOP	✓		✓	

Table 2. Second sample of observation of cargo hold preparation and cleaning onboard MV Bel Air after discharging grain cargo

Aspects observed	To be done		According to SOP	
	Yes	No	Yes	No
1. Before Cleaning Activities				
Inspect cargo hold condition post-loading grain cargo	✓		✓	
Conduct toolbox meeting with crews	✓			✓
Ensure crew readiness (knowledge & technical)	✓		✓	
Check availability of cleaning equipment	✓		✓	
2. During Cleaning Activities				
Remove residual cargo (sweep/scrape)	✓		✓	
Initial seawater rinsing	✓		✓	
Apply special chemical agent			(Not required)	
Clean bilges and drainages	✓		✓	
Freshwater rinse to remove salt	✓		✓	
Apply coatings on cargo hold	✓		✓	
Document each cleaning stage	✓		✓	
3. After Cleaning Activities				
Conduct final cleanliness inspection	✓		✓	
Evaluate cleaning process and compare with the SOP	✓		✓	

A significantly different scenario was observed on March 28th, 2024 at Nansha Port, China, where MV Bel Air attempted a transition from coal, a dirty cargo, to sunflower meal and barley, classified as clean cargo. (**Table 3**) outlines the cleaning process and highlights critical deviations from the standard operating procedures that led to a failed inspection by cargo surveyors. Key issues included

persistent black stains on bulkhead surfaces, residues in bilges, incomplete repainting, and suboptimal use of cleaning agents. The inspector's remarks classified the hold as failing to meet "hospital clean" standards, which require pristine conditions, absence of residues, intact coatings, and no contamination risks.

Table 3. Third sample of observation of cargo hold preparation and cleaning onboard MV Bel Air after discharging dirty cargo

	Aspects observed	To be done		According to SOP	
		Yes	No	Yes	No
1.	Before Cleaning Activities				
	Inspect cargo hold condition post-loading dirty cargo	✓		✓	
	Conduct toolbox meeting with crews		✓		✓
	Ensure crew readiness (knowledge & technical)		✓		✓
	Check availability of cleaning equipment		✓		✓
2.	During Cleaning Activities				
	Remove residual cargo (sweep/scrape)	✓		✓	
	Initial seawater rinsing	✓		✓	
	Apply special chemical agent	✓			✓
	Clean bilges and drainages	✓			✓
	Freshwater rinse to remove salt	✓		✓	
	Apply coatings on cargo hold	✓			✓
	Document each cleaning stage		✓		✓
3.	After Cleaning Activities				
	Conduct final cleanliness inspection	✓			✓
	Evaluate cleaning process and compare with the SOP		✓		✓

To mitigate similar issues in the future, specific actions should be considered, including crew training and familiarization with standard operating procedures, along with structured onboard workshops

and toolbox meetings to reinforce understanding of hospital clean requirements and techniques. Emphasis must be placed on inspection criteria, correct chemical use, and repainting standards. In parallel, inventory and equipment management must be improved through a stock monitoring system that tracks cleaning agent availability and the condition of essential equipment. Preventive maintenance schedules should be established to ensure all cleaning tools remain operational. Furthermore, assigning officers to supervise each stage of the cleaning process and cross-checking post-cleaning evaluations with inspection criteria before port arrival will ensure full compliance.

The incident at Port of Nansha, China resulted in demurrage charges and a three-day delay, demonstrating the economic impact of non-compliance with cleanliness standards. Effective cleaning is not only a hygiene or regulatory requirement but also a critical operational factor influencing scheduling, customer trust, and financial outcomes. This study underscores the need for a proactive approach in cargo hold cleaning, particularly during transitions from dirty to clean cargoes. Through structured training, proper equipment provisioning, and strict adherence to procedures, vessels can significantly improve their readiness and minimize risks associated with failed inspections.

The disparity in outcomes between successful clean-to-clean transitions and the failed dirty-to-clean transition aboard MV Bel Air is primarily attributable to the physical properties of coal residues, which adhere tenaciously and are more difficult to remove than residual grain, rendering simple mechanical cleaning often insufficient (Sari et al., 2024). This finding accords with previous literature indicating that mineral particulates and coal dust tend to form stubborn stains that require an integrated approach combining suitable chemical agents with intensive mechanical action to achieve satisfactory removal (Schreiber, 2021). Moreover, the differential outcomes reflect inconsistencies in procedural implementation: during clean-to-clean operations the standard operating procedures were applied more consistently, whereas the dirty-to-clean episode exhibited critical deviations from prescribed pre-cleaning and verification steps (Renganayagalu et al., 2022). Equipment condition and the availability of appropriate cleaning materials emerged as differentiating factors, since worn tools or insufficient stocks of effective chemicals limited the crew's capacity to eradicate persistent staining (Kim et al., 2021). Time constraints and commercial schedule pressures further exacerbated the problem, as rushed cleaning activities reduced the opportunity for thorough inspection and for necessary rework aimed at achieving the hospital-clean standard (Kock, 2021). Therefore, the interaction of challenging residue characteristics, procedural noncompliance, inadequate tooling and supplies, and operational time pressure explains why the dirty-to-clean transition failed despite generally successful outcomes in clean-to-clean scenarios (Braun & Clarke, 2021).

Organizational and resourcing analysis indicates that insufficient specialized training in handling dirty cargoes and the lack of practical cleaning simulations diminished the crew's ability to apply effective techniques for removing coal residues (Ufia et al., 2024). Deficiencies in documentation and the use of checklists undermined operational accountability, allowing essential steps to go undocumented or unverified immediately prior to inspection, despite the importance of such records for pre-cargo audits (NCSS PASS, 2022). Field interviews and observations revealed that irregular toolbox meetings and inconsistent briefings produced divergent understandings among crew members regarding the specific criteria that constitute a hospital-clean hold (Sentinuwo et al., 2025). Furthermore, weak inventory management led to shortages of appropriate cleaning agents and spare parts for equipment, thereby impeding the capacity to perform necessary remedial cleaning when urgent needs arose (Salsa & Nurbaya, 2025). Supervisory shortcomings were also evident: the absence of focused oversight by responsible officers for each cleaning phase permitted procedural shortcuts that ultimately compromised the final cleanliness outcome (Wong & Chapman, 2023). Accordingly, organizational improvements—comprehensive training programs, robust verification checklists, and proactive inventory control—are necessary to close the operational gaps identified in this case (Puspitasari & Astuti, 2022).

The failure to meet hospital-clean standards carries tangible commercial consequences, as demonstrated by the demurrage and loading delays incurred by MV Bel Air, underscoring that

preventative investment is often more economical than remedial expenditure and reputational recovery (Rogers, 2022). To strengthen evidentiary support for compliance, industry best practice recommends the systematic collection of visual and documentary proof prior to loading—such as dated photographs, signed checklists, and, where appropriate, laboratory testing—to mitigate disputes with surveyors or charterers (Hennink & Kaiser, 2022). Nonetheless, researchers and practitioners should remain alert to the potential for common-method bias in self-reported operational assessments, highlighting the value of independent verification by surveyors or third parties (Podsakoff, 2024). Technical guidance further emphasizes the need for clear specifications regarding the chemical and mechanical properties of approved cleaning agents and repainting materials so that coating repairs provide durable protection rather than superficial cosmetic fixes (Lorenzo-Seva, 2024). Empirical observations from the field suggest that combining pre- and post-cleaning inspections, targeted sampling of suspect areas, and formal acceptance by a surveyor prior to sailing can substantially reduce the incidence of rework and commercial disputes (Khamalia et al., 2023). Consequently, enhancing independent verification mechanisms and codifying material-and-procedure standards will reduce operational and financial exposure associated with hold-cleanliness failures (Ayaturrahman & Rahayu, 2023).

Based on the root-cause diagnosis, recommended interventions include revising the cleaning SOPs to incorporate explicit, cargo-specific procedures for dirty-to-clean transitions, with additional steps aimed at the removal of coal residues and measurable acceptance criteria (Texeira-Quirós et al., 2022). Implementing an inventory management system with defined reorder thresholds and preventive maintenance schedules for cleaning equipment will improve readiness to respond to intensive cleaning requirements (Alam et al., 2022). Structured training programs, periodic hands-on cleaning simulations, and integrating hospital-clean verification into routine toolbox meetings are expected to raise crew competency and enhance consistency in SOP execution (Ayyoub et al., 2023). A pilot-phase approach that incorporates third-party verification and pre- and post-intervention evaluation can provide empirical evidence of effectiveness before scaling the measures fleet-wide (Bocoya-Maliné et al., 2024). Digital tools—such as automated before-and-after photographic logging, electronic checklists, and inventory-tracking platforms—can accelerate accountability and facilitate compliance audits (Jung et al., 2020). Finally, partnering with specialist cleaning service providers and technical consultants to determine optimal combinations of chemical agents and methods will help reduce the recurrence of hospital-clean failures and the attendant economic impacts on vessel operations (Yekefallah et al., 2021).

Conclusion

Based on the findings and discussion, the failure of MV Bel Air's cargo hold to achieve the required hospital clean standard after discharging dirty cargo and prior to loading grain cargo can be attributed to two primary factors. First, the cleaning procedures carried out did not fully adhere to the hospital clean standard operating procedures (SOP). Several essential steps, such as thorough residue removal—particularly in the bilges—the application of chemical cleaning agents, and repainting (finishing) of all cargo hold surfaces, were often overlooked. This non-compliance resulted in the presence of residual contaminants, which ultimately led to the hold failing the inspection conducted by the cargo surveyor. Addressing this issue requires structured training and crew guidance focused on correct cleaning techniques as per the SOP, along with pre-cleaning toolbox meetings to review the procedures set by the ship management company. Second, the limited supply of cleaning agents and the deteriorating condition of cleaning equipment significantly reduced the effectiveness of the cleaning process. The absence of sufficient chemical soap led to improper dilution ratios, reducing its ability to eliminate stubborn stains on the hold surfaces. Furthermore, equipment such as high-pressure washers lacked optimal pressure, and damaged tools like the telescope stick further compromised the cleaning outcome. To overcome these problems, proactive inventory management and spare parts procurement are essential. Instead of reactive ordering systems, a routine stock monitoring approach through regular checks of remaining on board (ROB) inventory should be implemented. This will ensure timely replenishment of necessary supplies before shortages disrupt cleaning operations. By improving compliance with SOP and ensuring availability of proper cleaning

resources, the vessel's cargo holds can be better prepared to meet hospital clean standards and avoid future inspection failures.

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